

REDDITCH BOROUGH COUNCIL

Executive

8th July 2025

Financial and Performance Outturn Report 2024/25

Relevant Portfolio Holder	Councillors Jane Spilsbury and Ian Woodall
Portfolio Holder Consulted	Yes
Relevant Head of Service	Debra Goodall
Report Authors	Assistant Director of Finance and Customer Services Debra.Goodall@bromsgroveandredditch.gov.uk Policy Manager r.green@bromsgroveandredditch.gov.uk
Wards Affected	All Wards
Ward Councillor(s) consulted	No
Relevant Strategic Purpose(s)	All
Non-Key Decision	
If you have any questions about this report, please contact the report author in advance of the meeting.	

1. SUMMARY

The purpose of this report is to set out the Council's Revenue and Capital Outturn position for the financial year April 2024 – March 2025 (subject to final accounts closedown procedures and audit).

2. RECOMMENDATIONS

Executive are asked to resolve that:

- 1) The 2024/25 outturn position in relation to revenue budgets is a revenue underspend of £4k and that this excludes the Balance Sheet Monitoring for the Treasury Monitoring Report as this will be taken as a separate report.**
- 2) The proposed carry-forward of Homelessness Prevention Grant funding to fund the Neighbourhood Tenancy Restructure as outlined in Paragraph 3.15 be noted.**
- 3) The 2024/25 outturn position in relation to Capital expenditure is £7.951m against a total approved programme of £20.508m be noted.**
- 4) The outturn position in respect of the General Fund Reserves which was at £7.822m on the 31 March 2025 be noted.**
- 5) The outturn position in respect of Earmarked Reserves be noted.**

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- 6) HRA net revenue expenditure is break even after a lower than planned use of balances at year end and that Capital Expenditure is £3.062m more than budget.
- 7) There is an updated procurement's position set out in Appendix C, with any new items over £200k to be included on the forward plan.
- 8) The Quarter 4 Performance data for the period January to March 2025 be noted.

3. KEY ISSUES

Financial Implications

- 3.1 This report sets out the draft financial outturn revenue and capital performance of the Council for 2024/25 against budget.
- 3.2 The £10.8m full year revenue budget included in the table below is the budget that was approved by Council in February 2024.
- 3.3 The Finance team have undertaken a detailed review of the 2024/25 accounts since year end including:
 - Accruals and prepayments,
 - Recharges have been made to and from the Housing Revenue Account (HRA),
 - Grants are applied to known expenditure and remaining balances are carried forward,
 - Reserves are applied to known expenditure,
 - Shared service recharges between Redditch Borough and Bromsgrove District Councils where a shared service arrangement exists and
 - Transfers between the Collection Fund and the General Fund.
- 3.4 The revenue outturn position is a £4k underspend. At Q3, the reported forecast position was an overspend of £138k. The favourable movement of £142k is due to services previously prudently assuming higher operating costs and lower recharge costs for their areas of the Shared Service arrangements.

Service Description	2024-25 Approved Budget	2024-25 Actual Spend	2024-25 Variance
Business Transformation and Organisational Development	1,781,837	1,850,478	68,641
Community and Housing GF Services	1,742,562	1,367,045	-375,517
Corporate Services	-1,996,267	-2,834,560	-838,294
Environmental Services	2,701,088	4,082,067	1,380,979
Financial and Customer Services	2,067,408	3,169,918	1,102,509
Legal, Democratic and Property Services	2,098,369	2,399,120	300,751
Planning, Regeneration and Leisure Services	1,067,182	1,313,223	246,041
Regulatory Client	562,038	663,281	101,243
Rubicon Client	777,747	1,023,283	245,536
Grand Total	10,801,965	13,033,854	2,231,889

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Service Description	2024-25 Approved Budget	2024-25 Actual Spend	2024-25 Variance
Corporate Financing	-10,801,965	-13,038,347	-2,236,382
Grand Total	-10,801,965	-13,038,347	-2,236,382
TOTALS	0	-4,494	-4,494

- 3.5 The following paragraphs set out the variances for each service area against the 2024/25 revenue budget:

Business Transformation & Organisational Development – outturn position £69k overspend

Within Business Transformation & Organisational Development the overspend of £69k is due to:

- Human Resources overspent by £66k due to additional costs of Professional Fees (£15k), ICT Purchases (£10k), Insurance (£6k) and a reduction in Shared Service income of £35k.
- ICT overspent by £25k due to Telephone costs.

These overspends were offset by lower-than-expected costs by £22k in those areas where the Council is charged for the Shared Service arrangements in place.

Community and Housing General Fund Services - outturn position £376k underspend

Within the Community and Housing General Fund Services the underspend of £376k is due to a number of factors:

- Community Safety underspent £460k due to savings of £22k on Furniture & Equipment Maintenance, £10k of Telephones plus additional grant income of £89k. There were also higher charges by £339k within the area where the Council is charged for the Shared Service arrangement in place.
- Housing & Enabling underspent by £592k due to additional funding of £90k received, savings of £60k on Salaries due to vacant posts and increased income of £442k due to the recharges generated from the services it operates as a Shared Services.
- Community Transport (including shop mobility) overspent by £153k due to increased Salaries of £45k, drop of income against budget of £61k, additional costs on Fleet Maintenance of £25k, Electricity Costs of £6k together with a number of smaller variances of £16k.
- Housing Options overspent by £270k due to increased Salary costs of £206k and increased Grant payments of £64k.
- Lifeline overspent by £253k due to increased Salary costs of £62k, insurance of £7k, Furniture & Equipment purchase and maintenance of £45k together with unachieved Shared Service income of £139k.

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Corporate Services – outturn position £838k underspend

Within Corporate Services, there is a large underspend due to the necessary reallocation of corporate provisions on salaries, inflation, and utilities. The Council is currently undergoing an establishment exercise which will ensure the correct allocation of these provisions across all services. This will now be actioned for the 25/26 budget.

Environmental Services – outturn position £1.381m overspend

Within Environmental Services, the overspend of £1.381m is due to:

- Bereavement Services overspent by £393k due to a loss of income amounting to £192k, additional expenditure on Furniture & Equipment maintenance and purchase of £103k, spend on Materials and Others of £52k and an additional spend on Professional Fees of £46k to various suppliers.
- Car Park/Civil Enforcement overspent by £15k due to £50k additional spend with Wychavon District Council offset by additional income of £24k and lower spend on Building Maintenance of £11k.
- Depot overspent by £58k due to additional Fleet Maintenance of £16k and an overspend on Equipment Maintenance and Materials of £42k.
- Engineering overspent by £143k due to £80k in Insurance claims and £63k on Shared Service Arrangements.
- Place Teams overspent by £300k due to £72k on Fleet Maintenance and Fuel, £14k loss of Income on Bulky Waste, £35k additional spend on Insurance, £11k on Materials and £168k from recharges for the Shared Service Arrangements.
- Tree & Woodland Management overspent by £152k due to additional spend on Tree Works.
- Waste Operations overspend of £320k due to an additional spend of £170k on Fleet Fuel & Maintenance and £150k from recharges for the Shared Services.

Financial & Customer Services - outturn position £1.103m overspend

Within Financial & Customer Services, the overspend of £1.103m is due to:

- Audit Services overspent by £26k due to additional Internal Audit costs.
- Benefits underspent by £131k due to saving of £76k on salaries due to vacant posts and savings on general costs of £55k.
- Finance overspent by £853k due to the recruitment of agency staff to clear the backlog of Statement of Accounts which is now complete. There are also mitigating factors as far as there are difficulties countrywide in the recruitment of staff which has now been made more difficult due to Local Government Reform. There was also an overspend on TechOne system support of £85k together with other overspends on Asset Valuations (£47k), Professional Fees (£115k on VAT support) and ICT Costs (£295k on TechOne and E-Fin licences).
- Revenues overspent by £355k including £83k on agency costs and £272k on Civica System.

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Legal, Democratic and Property Services – outturn position £301k overspend

Within Legal, Democratic and Property Services there was an overspend of £301k due to:

- Business Development had an underspend of £69k due to savings on Salaries.
- Democratic Services showed an overspend of £31k due to additional Shared Service costs charged to the Council.
- Facilities Management overspent by £339k which is made up of £218k overspend on Salaries and Agency costs, Insurance of £50k, surveyors fees of £21k, Building Maintenance of £34k and Contract Payments of £16k.

Planning, Regeneration and Leisure Services – outturn position £246k overspend

Within Planning, Regeneration and Leisure Services there is an overspend of £246k due to:

- Development Control overspent by £54k due to a drop in Planning Income.
- Economic Development overspend of £77k is due to a number of smaller variances within the service such as increased Property Income of £35k offset by increased spend on Utilities of £35k but the main overspend is due to Shared Services as a result of charges dating back over the period 2021 - 2024.
- Parks, Open Spaces and Events overspend of £81k due to £29k additional spend on Agency Costs, £27k on Insurance, £10k on Fleet Maintenance and £15k other net variations.
- Planning Policy overspend of £50k due to additional Professional Fees of £26k and Shared Services of £24k.
- Town Centre underspend of £16k due to additional Grant Income received.

Regulatory Client – outturn position £101k overspend

Within Regulatory Client, the overspend of £101k is due to additional management costs of Worcestershire Regulatory Services (WRS).

Rubicon Client – outturn position £246k overspend

Within Rubicon Client, there was an overspend of £50k on Building Maintenance due to the age of the buildings, £30k relating to VAT, £67k on Insurance and £100k in additional management charges.

3.6 Cash Management

Borrowing

- As of the 31st of March 2025, there were no short-term borrowings, and long-term borrowing had not changed from the previous year's amount of £103.9m

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Investments

- As at the 31st March 2025 there were £6.5m short-term investments held.

Capital Monitoring

- 3.7 A capital programme of £20.5m was approved in the Budget for 2024/25 in February 2024. Many of these schemes were already in partial delivery previous financial years. By approving this list, the Council also agreed sums not spent in previous financial years to be carried forward into 2025/26. The table also splits amounts by funding source, Council or third party.

Year	Total Programme	Council Funded	Grant Funded
2024/5	20,507,674	6,089,386	14,418,288
2025/6	5,956,180	2,302,316	3,653,864
2026/7	4,938,263	4,232,399	705,864
2027/8	2,200,918	1,495,054	705,864
2028/9	3,680,154	2,974,290	705,864

- 3.8 Included in this funding the Council also have the following Grant Funded Schemes which are being delivered in 2024/25:

The three Towns Fund schemes – Digital Manufacturing and Innovation Centre (DMIC), Library Public Square, and Public Realm which are funded via £15.2m of Government Funding. Since the change of administration at the elections in May, a report came to Cabinet and Council in July which set out that the library would not be part of the Town Hall Hub meaning that an alternative will be required for that spending. Work is ongoing on the final identification and delivery of alternatives as set out below. As part of this process, once costs for the DMIC are finalised an application will need to be made to Birmingham City Council for Greater Birmingham & Solihull LEP funds and Black County LEP for a further funding of £2.425m.

- 3.9 The Library will now not move to the Town Hall to become part of the Town Hall Hub. This was agreed by the Council at meetings on the 29th July. Following a decision by the Town Deal Board on 30 January 2025 and the approval of MHCLG to a project adjustment request to allocate the funding and extend the spend period to March 2027, the funding originally allocated to this project has now been reallocated as follows:
- Invest £3.937m in the Digital Manufacturing and Innovation Centre (DMIC) with improved outputs and outcomes.
 - Invest £0.263m in additional public realm improvements.

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- 3.10 DMIC – Designs for DMIC are continuing to progress in line with the available budget of £14,792,435. Funding consists of £11,937,000 Town Deal Capital; £400,000 Town Deal Revenue; £2,425,000 GBS LEP; £30,435 UKSPF. GBS LEP funds are ringfenced but subject to the development and approval of full business case. Stage 3 designs are nearing completion. The construction phase is scheduled to commence in January 2026 with anticipated 52-week construction programme. The site has already been cleared and is ready for development. Additional enabling works are currently taking place, so that construction can commence promptly following main contractor appointment later in the year.
- 3.11 Public Realm – Redditch Public Realm works are under construction and remain on track to complete in line with original Town Deal timescales (end of March 2026). Total funding to complete these works is £3,626,000 which consists of £3,263,000 Town Deal Capital; additional £263,000 MHCLG funding; £176,000 Section 106; and £224,000 Council Capital.
- 3.12 Reports were received by Executive in July and September setting out a new design for the Town Hall Hub which now does not include the Library. Conversations are taking place with prospective new tenants. There will be a write-off of design works that have been expended in relation to the library as this is not able to be capitalised. A gateway review is now being undertaken to assess the overall funding position for the Town Hall.
- 3.13 The outturn spend is £7.951m against the overall 2024/25 capital budget totalling £20.508m is detailed in Appendix B. It should be noted that as per the budget decision carry forwards of £7.948m has been rolled forward from 2023/24 into 2024/25 to take account of slippage from 2023/24.

Earmarked Reserves

- 3.14 The position as reported to Council in February 2024 as per the 2024/25 – 2026/27 Medium Term Financial Plan (MTFP) is shown in Appendix C. This has been adjusted for the actual 2023/24 Outturn position, which was only estimated based on Q3 monitoring information at the time of the MTFP. As part of the MTFP, all reserves were thoroughly reviewed for their requirement and additional reserves set up for inflationary pressures such as utility increases. At the 31st March 2025, the Council holds £16.046m of Earmarked Reserves.
- 3.15 There is also a further proposed transfer from reserves of £175k for the Homelessness Prevention Grant. This will be utilised to fund the costs of Neighbourhood and Tenancy Service, with £108k being drawn down in 2025/26 and the balance in 2026/27.

General Fund Position

- 3.16 The General Fund Balance as at the 31st March 2025 is £7.822m and is projected to rise in the MTFP to £7.852m at the 31st March 2026.

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HRA Position

- 3.17 The HRA budget totalling £28.4m was approved in February 2024 and funded from rents, tenants' contributions, and balances. The approved capital programme for 2024/25 totals £11.825m.
- 3.18 The outturn is summarised in the table below:

HOUSING REVENUE 2024/25 FINAL OUTTURN

		2024/25 Full Year Budget £'000	2024/25 Actual Outturn £'000	2024/25 Actual Variance £'000
<u>INCOME</u>				
Dwelling Rents	DR	-27,443	-28,044	-601
Non-Dwelling Rents	NDR	-613	-506	107
Tenants' Charges for Services & Facilities	CSF	-617	-832	-215
Contributions towards Expenditure	CTE	-125	-312	-187
Total Income		-28,798	-29,693	-895
<u>EXPENDITURE</u>				
Repairs & Maintenance	R&M	6,992	7,622	630
Supervision & Management	S&M	8,877	8,659	-218
Rent, Rates, Taxes & Other Charges	RRT	576	769	192
Provision for Bad Debts	BDP	576	152	-424
Depreciation & Impairment of Fixed Assets	DEP	6,487	7,256	768
Interest Payable & Debt Management Costs	INT	4,179	4,183	4
Total Expenditure		27,687	28,639	952
Net cost of Services		-1,111	-1,053	57
Net Operating Expenditure		-1,111	-1,053	57
Interest Receivable	IR	-234	-130	103
Revenue Contribution to Capital Outlay	RCCO	0	0	0
Planned use of Balances	UB	1,344	1,184	-160
Transfer to Earmarked Reserves	TER	0	0	0

- 3.19 The main variances that have contributed to this are:
- Dwelling Rents – Additional weekly rental received as 49 weeks rent received in 24/25.
 - Repairs & Maintenance – Overspend on materials and agency staff but offset by underspend in other areas (staffing vacancies).
 - Supervision & Management – Variance is due to vacancies, posts left vacant due to the ongoing review of the Housing Services function.
 - Rent, Rates, Taxes & Other Charges – Increase in insurance premiums, disrepair claims by tenants have increased.

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- Provision for Bad Debts – Arrears did not increase year on year as anticipated. Reduced bad debt provision for current year.
- Depreciation & Impairment of Fixed Assets – Increase in the average price of key components of HRA dwellings.

3.20 In addition to this, the current HRA capital programme budget has an outturn spend of £14.887m against a £11.825m budget. The £3.062m overspend is primarily as a result of:

- **Major Voids Works - £1.016m Overspend**
This budget is based on reactive voids that require two or more elements to be replaced (e.g. Kitchen and bathroom). The volume and condition of these varies year on year. Whilst the number of voids is unpredictable, work is currently underway to assess future reductions in scope and therefore cost.
- **HRA Energy Efficiency - £924k Overspend**
Through 23/24 the project was mobilised resulting in an underspend in 23/24. Retrofit works were delivered at a cost in 24/25.
- **Internal Refurbishment - £753k Overspend**
The contractors have mobilised and undertaken significant works through the financial year. More work has been carried out in properties as needed to ensure compliance with statutory regulations.
- **Disabled Adaptations - £48k Overspend**
This contract has been running for 16 months and has now cleared the backlog of priority cases requiring adaptation works including level access showers. Demand is still high however, there are ongoing discussions with Occupational Therapists in dealing with demand. The backlog of old properties has now been cleared, with newly arising need now dealt with in a timelier manner.
- **Door Entry/CCTV - £39k Overspend**
Following delays to project delivery in 22/23 the schemes and underspend were brought forward. Through the course of the year 4 new systems were also replaced due to age and being uneconomical to repair in order to maintain and enhance security to the blocks of flats affected.
- **External Improvements - £153k Overspend**
The external improvements included roof replacements which were reactive and could not be predicted. Additional roofing works , replacement doors and windows have been identified.
- **Disrepair Cases - £129k Overspend**
The number of cases significantly increased in 22/23 and 23/24 and our ability to identify the scope of works and access to properties is reliant on the tenant and their legal representatives.

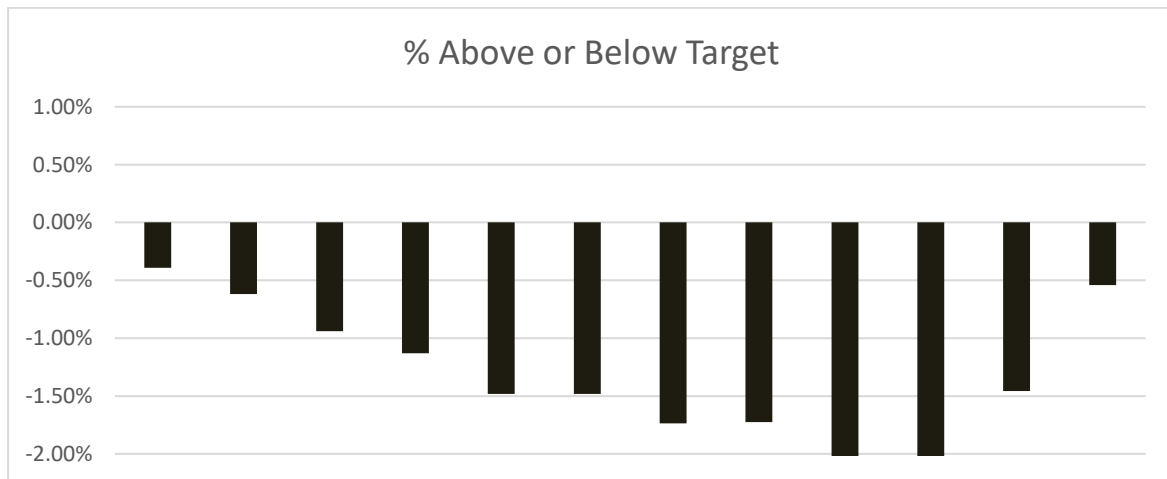
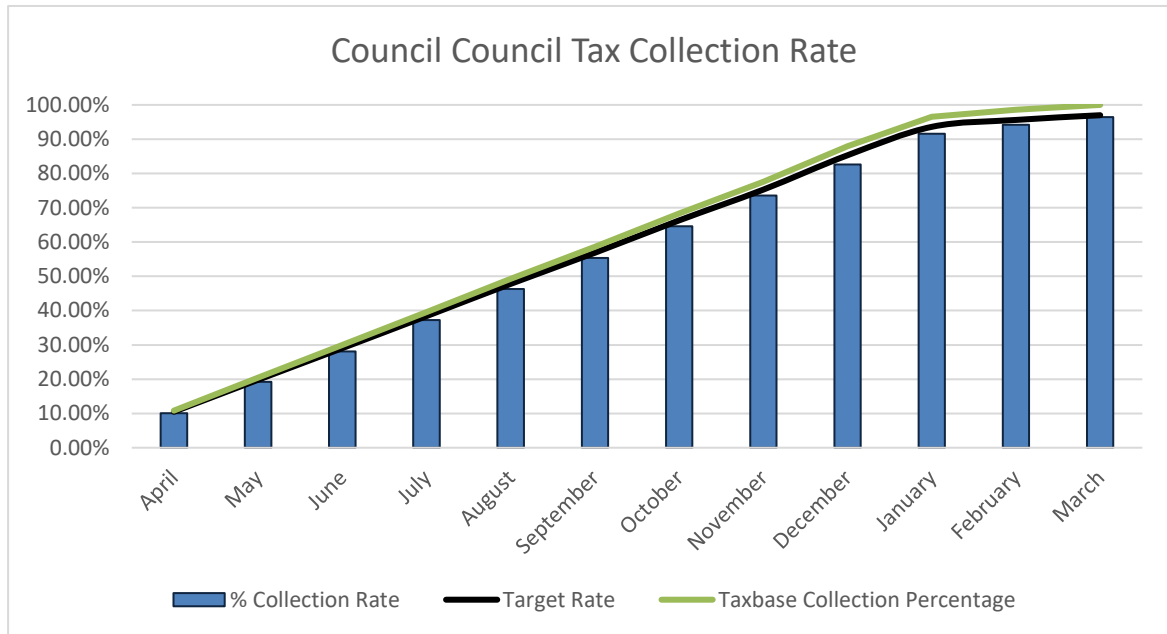
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Financial Performance

- 3.21 Council Tax collection rate data for the financial year 2024/25 is set out in the following tables. Overall, collection was just over 0.5% below target.

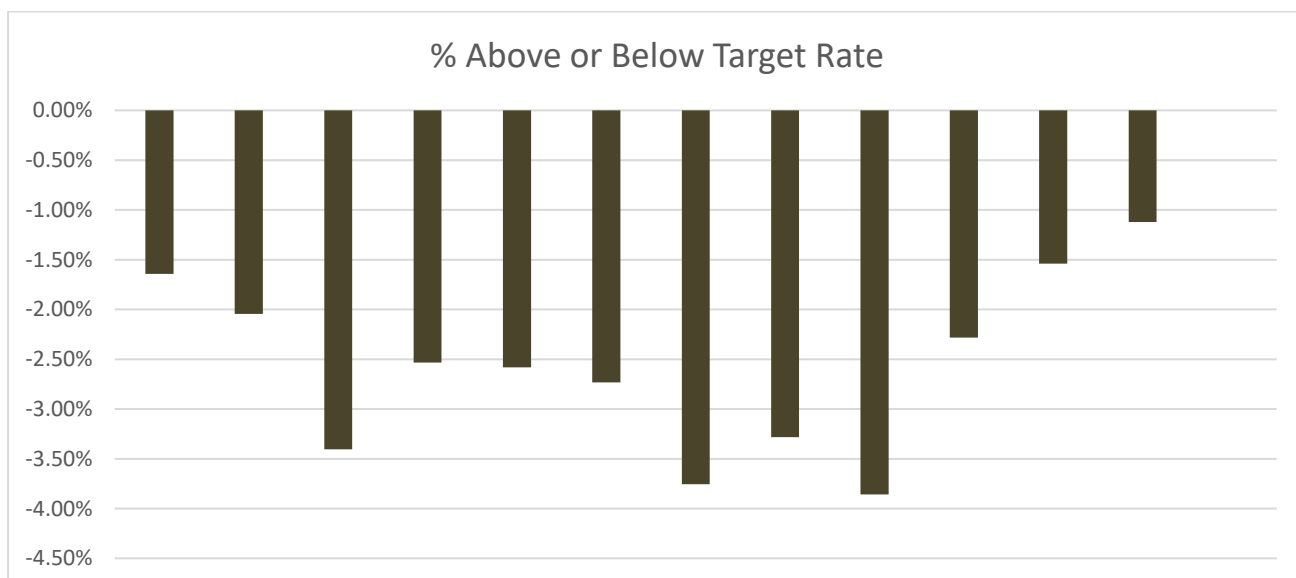
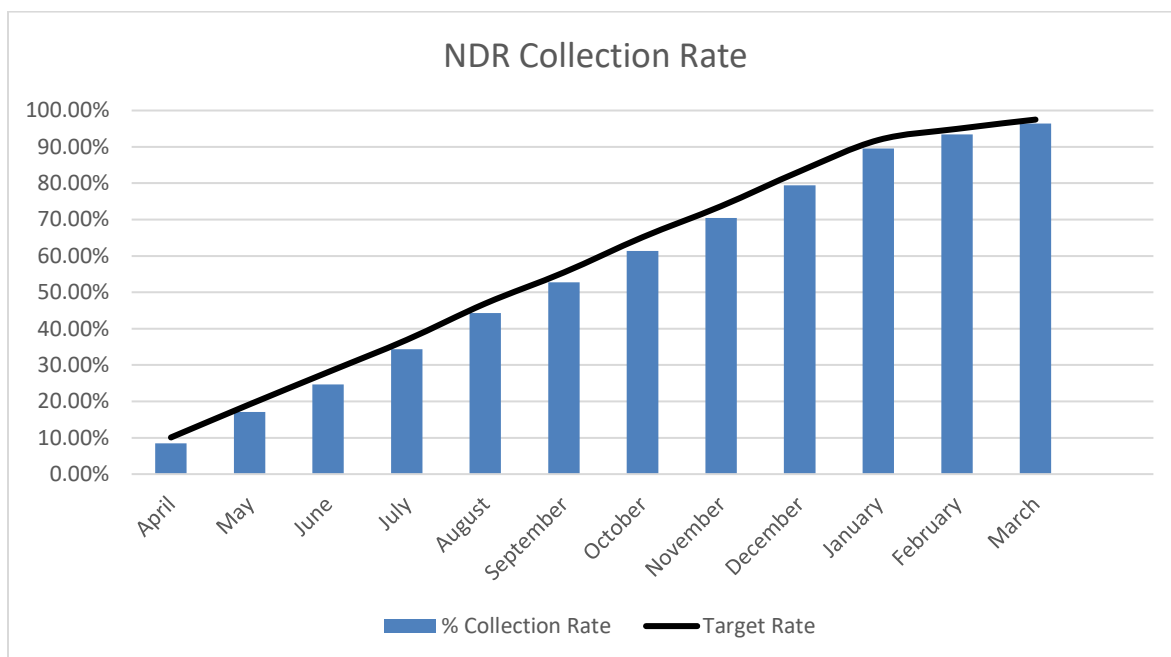


- 3.22 The National Non-Domestic Rates collection rate data for the financial year 2024/25 is set out in the following tables. Overall, collection was just over 1.0% below target.

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Q4 Performance data

- 3.23 The format of the performance report has been updated to create a summary document, in preparation for all data to be held within the Power BI platform by the end of 2025/26.
- 3.24 This summary document is still under development and further targets will be agreed in the next quarters reporting.
- 3.25 A small number of new measures will also be included in future reports; these are currently under development.

- 3.26 Certain measures which have previously been reported as part of the quarterly performance data have now been removed, as these data sets are already being presented through other reporting mechanisms. This includes operational housing data and Rubicon figures.

4. Legal Implications

- 4.1 No Legal implications have been identified.

5. Strategic Purpose Implications

Relevant Strategic Purpose

- 5.1 The Strategic purposes are included in the Council's corporate plan and guides the Council's approach to budget making ensuring we focus on the issues and what are most important for the borough and our communities. Our Financial monitoring and strategies are integrated within all of our Strategic Purposes.

Climate Change Implications

- 5.2 The green thread runs through the Council plan. The Financial monitoring report has implications on climate change and these will be addressed and reviewed when relevant by climate change officers to ensure the correct procedures have been followed to ensure any impacts on climate change are fully understood.

6. Other Implications

Customer / Equalities and Diversity Implications

- 6.1 None as a direct result of this report.

Operational Implications

- 6.2 Managers meet with finance officers to consider the current financial position and to ensure actions are in place to mitigate any overspends.

7. RISK MANAGEMENT

- 7.1 The financial monitoring is included in the corporate risk register for the authority.

8. APPENDENCES

Appendix A – Capital Outturn
Appendix B – Reserves Position
Appendix C – Procurement Pipeline
Appendix D – Performance Indicators

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AUTHOR OF REPORT

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Appendix A - 2024/25 Capital Outturn

Cap Proj	Description	2023/24 Total £	23/24 Spend £	c/f	2024/25 Total (Original) £	2024/25 Total (Incl C/F's) £	2024/25 Spend £
	Large Schemes						
	Towns Fund						
200053	- Innovation Centre	2,500,000	0	2,500,000	4,000,000	6,500,000	385,811
200054	- Public Realm	2,000,000	611,449	1,388,551	1,700,000	3,088,551	1,788,755
200055	- Library	1,500,000	18,574	1,481,426	1,439,000	2,920,426	0
100102,100 108-12	- Town Hall Redevelopment	1,000,000	596,960	403,040	5,100,000	5,503,040	569,697
	UK Shared Prosperity Fund						
100100	- Remainder (to be allocated)	607,294	0	607,294	1,591,109	2,198,403	2,198,403
	Other Schemes						
100004	Car Park Maintenance	150,000	34,228	115,772	150,000	265,772	225,049
100007	Disabled Facilities Grant	839,000	796,216	42,784	839,000	881,784	934,995

Cap Proj	Description	2023/24 Total £	23/24 Spend £	c/f	2024/25 Total (Original) £	2024/25 Total (Incl C/F's) £	2024/25 Spend £
100009	GF Asbestos	0	0	0	38,000	38,000	0
100010	Grassland Mitigation measures- recreating and monitoring grassland habitats in MS and AVCP	0	0	0	5,864	5,864	0
100011	Hedgerow Mitigation measures by restoration and hedge laying with associated fencing and gates at AVP SHM and AVP North	0	0	0	21,500	21,500	0
100012	HMO Grants	25,000	13,500	11,500	25,000	36,500	0
100013	Home Repairs Assistance	40,000	0	40,000	40,000	80,000	0
100018	Improvement to original Pump Track at AVCP	0	86,092	-86,092	60,606	-25,486	4,242
100020	Morgan Stanley Park Infrastructure - Pitch Improvement	0	0	0	25,000	25,000	1,998
100026	Morgan Stanley Park Infrastructure - General Improvements	0	0	0	8,000	8,000	6,500
100032	Public Building	250,000	224,097	25,903	250,000	275,903	386,579
100035	Fleet Replacement new line	843,000	16,750	826,250	2,663,000	3,489,250	402,831

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Cap Proj	Description	2023/24 Total £	23/24 Spend £	c/f	2024/25 Total (Original) £	2024/25 Total (Incl C/F's) £	2024/25 Spend £
100037	Removal of 5 weirs through Arrow Valley Park	414,000	0	414,000	0	414,000	0
100040	Sports Contributions to support improvements to Outdoor facilities at Terry Field	0	0	0	3,000	3,000	0
100042	Lifeline Improvements	0	0	0	120,000	120,000	0
100043	Wheelie Bin purchase	100,000	42,079	57,921	100,000	157,921	78,707
100088	Holly Trees Children Centre Improvements	0	0	0	6,000	6,000	0
100097	Arrow Valley Country Park Access Road	0	0	0	26,634	26,634	35,708
100112	Fire compartmentation works in Corporate buildings	100,000	28,248	71,752	0	71,752	201,595
100119	Play Areas - Surface Replacement	0	0	0	10,000	10,000	99,994
100121	AVCP - Car Park Extension 25 Spaces	0	0	0	95,000	95,000	110,745
100135	Arrow Valley Visitor Centre Improvements	0	0	0	350,000	350,000	256,749
100137	Final Play Area Changes	0	0	0	263,386	263,386	19,287

Cap Proj	Description	2023/24 Total £	23/24 Spend £	c/f	2024/25 Total (Original) £	2024/25 Total (Incl C/F's) £	2024/25 Spend £
100139	Movement of ICT Cyber Capital Works Forward	0	0	0	-50,000	-50,000	0
100140	Cyber Security Updates	0	0	0	25,000	25,000	0
100141	Morgan Stanley Park - Footpaths	0	0	0	16,500	16,500	0
100142	Hedge and Shrub Removal	0	0	0	40,000	40,000	0
100143	Fleet Costs	0	0	0	585,000	585,000	0
100144	PRS Housing ICT System	0	0	0	30,000	30,000	0
100146	Play Area Changes - Pre Audit	0	0	0	155,000	155,000	0
100147	AVCP - Parking Bays near Visitor Centre	0	0	0	12,000	12,000	0
100148	Increased Building Maintenance Costs	0	0	0	150,000	150,000	0
110007	Forge Mill and Bordelsey Open Space Improvements	0	0	0	3,000	3,000	0
110009	Greenlands Sports Pitches MUGA	0	0	0	21,000	21,000	0

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110012	Play Area improvements at Birchfield Road,/Headless Cross Rec Ground. 17/00737/FUL	0	0	0	7,575	7,575	0
110018	Cisco Network Update	5,463	0	5,463	0	5,463	0
110019	Server Replacement Est(Exact known Q2 2022)	2,000	93,201	-91,201	177,500	86,299	0
110020	Laptop Refresh	25,000	11,542	13,458	150,000	163,458	130,722
110021	Ipsley Church Lane Cemetary	125,000	2,037	122,963	125,000	247,963	2,000
110036	Footpaths	75,000	66,444	8,556	75,000	83,556	111,292
	Total	10,600,757	2,684,267	7,948,990	20,507,674	28,456,663	7,951,659

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Appendix B - Earmarked Reserves

	31-Mar-24	Changes	2024/25	2024/25	31-Mar-25	2025/26	2025/26	31-Mar-26	2026/27	2026/27	31-Mar-27	2027/28	2027/28	31-Mar-28
	£000		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
General Fund Balances	7,221	1,140		(539)	7,822	30		7,852		(435)	7,417		(345)	7,072
General Fund:														
Business Rates Retention Scheme	4,560	0	0	0	4,560	0	0	4,560	0	0	4,560	0	0	4,560
Community Development	74	0	0	0	74	0	0	74	0	0	74	0	0	74
Community Safety	211	0	0	0	211	0	0	211	0	0	211	0	0	211
Corporate Services	2,594	(550)	0	0	2,044	0	(880)	1,164	0	0	1,164	0	0	1,164
Customer Services	183	0	0	0	183	0	0	183	0	0	183	0	0	183
Economic Growth	718	0	0	0	718	0	0	718	0	0	718	0	0	718
Electoral Services	63	0	0	0	63	0	0	63	0	0	63	0	0	63
Environmental Vehicles	29	0	0	0	29	0	0	29	0	0	29	0	0	29
Equipment replacement	25	0	0	0	25	0	0	25	0	0	25	0	0	25
Financial Services	149	(149)	0	0	(1)	0	0	(1)	0	0	(1)	0	0	(1)
Human Resources Backlog		75	0	0	75	0	0	75	0	0	75	0	0	75
ICT Backlog		74	0	0	74	0	0	74	0	0	74	0	0	74
General Risk reserve	45	0	0	0	45	0	0	45	0	0	45	0	0	45
Housing Benefit Implementation	270	0	0	0	270	0	0	270	0	0	270	0	0	270
Housing Support	1,535	0	0	0	1,535	0	0	1,535	0	0	1,535	0	0	1,535
Land Drainage	129	0	0	0	129	0	0	129	0	0	129	0	0	129
Planning Services	692	0	0	0	692	0	0	692	0	0	692	0	0	692
Sports Development	(18)	0	0	0	(18)	0	0	(18)	0	0	(18)	0	0	(18)
Town Centre	7	0	0	0	7	0	0	7	0	0	7	0	0	7
Warmer Homes	16	0	0	0	16	0	0	16	0	0	16	0	0	16
Transformational Growth	123	0	0	0	123	0	0	123	0	0	123	0	0	123
Pensions	201	0	0	0	201	0	0	201	0	0	201	0	0	201
Regeneration Income	602	0	0	0	602	0	(300)	302	0	0	302	0	0	302
Restart Grants	2,900	0	0	0	2,900	0	0	2,900	0	0	2,900	0	0	2,900
Utilities	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DMC Start Up					0	600	0	600	0	(300)	300	0	(300)	0
Ward Budgets	0	0	0	0	0	180	(60)	120	0	(60)	60	0	(60)	(60)
Property Services Review					0	100	(100)	0			0			0
EPR Funding Allocationb					0	814	(100)	714		(356)	358		(356)	(356)
Covid-19 (General)	2,006	(590)	0	0	1,416	0	0	1,416	0	0	1,416	0	0	1,416
Covid-19 (Collection Fund)	55		0	0	55	0	0	55	0	0	55	0	0	55
TOTALS	17,186	(1,140)	0	0	16,046	1,694	(1,440)	16,300	0	(716)	15,584	0	(716)	14,868

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Appendix C - Procurement Pipeline

Council	Contract Title	Department
	Over £200,000	
Redditch	DMIC Build	Regeneration
Redditch	Fleet Replacement	Environmental Services
Redditch	Fleet replacement	Housing Property Services
Redditch	Civil Engineering Works	Housing Property Services
Redditch	Remodel - Auxerre House	Housing Property Services
Redditch	Void Contract	Housing Property Services
Redditch	Communal Boiler Replacement	Housing Property Services
Redditch	Refurbishment of The Anchorage	Housing Property services
Redditch	Microsoft Licenses	ICT
Redditch	Fire Alarm and Emergency Lighting Servicing, Installation, Repairs and Maintenance	Housing Property Services
Redditch	Commercial Heating Systems Servicing, Maintenance, Repairs and Installations	Housing Property Services
Redditch	Data Sims	Housing Property Services
Redditch	Door entry, access control planned, responsive maintenance	Housing Property Services
Redditch	Lift Installation and Refurbishment	Housing Property Services
Redditch	Fencing and ground works	Housing Property Services
Redditch	Refuse and Recycling products	Supplies
Redditch	Vehicle Hire	Environmental - Fleet
	£50,000 to £200,000	
Redditch	Banners Ln & Lodge Pool Dr play area refurbishments	Parks / Leisure
Redditch	Fire Compartmentation Corporate Buildings	Property Services
Redditch	On Demand Revenues and Benefits	Finance and Customer Services
Redditch	Throckmorton Rd & Greenlands PL Field play upgrades	Parks / Leisure
Redditch	New Cemetery	Environmental Services
Redditch	Gutter and window cleaning	Housing Property Services
Redditch	Payment Processing	Finance
Redditch	Warden Call System St Davids House	Housing Property Services
Redditch	Employers Agents - Procurement	Housing Strategy / Development
Redditch	Install warden call system at St Davids House	Housing property Services
	Over £200,000 Purchased by Partner	
Joint	Corporate Building Electrical contract	Property Services
Joint	Public Space CCTV Maintenance	CCTV and Lifeline
Joint	Fire alarm, Extinguisher contract service contract	Property Services
Joint	Lifeline Call handling	CCTV and Lifeline
Joint	Virtual Permits and pay by App for parking	

Appendix D - Performance Indicators